

**MINUTES OF THE CABINET
TUESDAY, 14 OCTOBER 2014**

Present: Councillor Claire Kober (Chair), Councillor Jason Arthur, Councillor Ali Demirci, Councillor Joe Goldberg, Councillor Stuart McNamara, Councillor Peter Morton, Councillor Alan Strickland, Councillor Bernice Vanier and Councillor Ann Waters

Also Present: Councillor Pippa Connor and Councillor Sarah Elliott.

MINUTE NO.	SUBJECT/DECISION	ACTION BY
CAB728.	<p>APOLOGIES</p> <p>There were no apologies for absence.</p>	
CAB729.	<p>URGENT BUSINESS</p> <p>There were no items of urgent business.</p>	
CAB730.	<p>DECLARATIONS OF INTEREST</p> <p>There were no declarations of interest made.</p>	
CAB731.	<p>MINUTES</p> <p>RESOLVED:</p> <p>That the minutes of the meeting held on 16 September 2014 be confirmed as a correct record.</p>	
CAB732.	<p>DEPUTATIONS/PETITIONS/QUESTIONS</p> <p>There were no deputations, petitions or questions.</p>	
CAB733.	<p>NOTICE OF INTENTION TO CONDUCT BUSINESS IN PRIVATE, ANY REPRESENTATIONS RECEIVED AND THE RESPONSE TO ANY SUCH REPRESENTATIONS</p> <p>There were no representations received.</p>	
CAB734.	<p>MATTERS REFERRED TO CABINET BY THE OVERVIEW AND SCRUTINY COMMITTEE</p> <p>Cabinet received the Scrutiny Panel reports set out below and these were introduced by the Vice-Chair of the Overview and Scrutiny Committee Councillor Pippa Connor. Councillor Connor introduced the reports in the</p>	

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absence of Councillor Gideon Bull, Chair of the Overview and Scrutiny Committee, who had given apologies.

In introducing the reports Councillor Connor noted that the Panels had made their recommendations with the understanding that the Better Care Fund Integration Plan would be focusing on mental health in 2015/16. Whilst it was recognised that this was not new money the recommendations were made with the opportunities that this funding might present in mind.

Mental Health and Accommodation

The report highlighted the importance of having access to appropriate and good quality accommodation in relation to mental health recovery. The Panel had also noted that the right environment, support and move-on opportunities were also key to recovery. In addition the importance of the appropriate organisations working together from the outset to provide a seamless and an integrated mental health housing pathway was highlighted.

Mental Health and Physical Health

The Panel had recognised that work was being undertaken to improve the physical health of mental health of patients and service users in the borough. However, a number of areas where closer links and partnership working across the organisations had been identified and the recommendations made sought to addressing this.

Mental Health and Community Safety

It was noted that the Police had suggested that the Panel looked at this subject as they wished to raise the profile of the issue and the impact that mental ill health had on community safety and the local community.

The Panel looked at the reasons why people came into contact with the criminal justice system and focussed on how people with mental health issues came to the attention of law enforcement agencies as a result of suffering a crisis or creating a disturbance issue.

The Leader thanked Councillor Connor for presenting the reports and there was agreement that promoting a better understanding of mental health issues was helpful to the wider work being done around mental by the Council's Public Health team at present.

RESOLVED:

That the recommendations set out in the scrutiny project reports from 2013/14 listed as (a) to (c) below be noted:

- a) Mental Health and Accommodation
- b) Mental Health and Physical Health
- c) Mental Health and Community Safety

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	<p>Alternative options considered Not applicable.</p> <p>Reasons for decision Not applicable - the report is for noting only.</p>	
<p>CAB735.</p>	<p>RESPONSE TO SCRUTINY PANEL REPORT ON MENTAL HEALTH AND ACCOMMODATION</p> <p>Cabinet considered a report, introduced by the Cabinet Member for Health and Wellbeing, which sought approval of the proposed response to the Scrutiny Panel report on Mental Health and Accommodation.</p> <p>The Cabinet Member for Health and Wellbeing, Councillor Morton, began by thanking the Panel for its report and the work that had been undertaken by Panel Members. He echoed comments made earlier with regard to the need to promote a greater understanding of the needs of people with mental health problems and the need to develop new approaches to address these needs.</p> <p>He noted that, as the report set out, some of the recommendations would be responded to by the Barnet, Enfield and Haringey (BEH) Mental Health Trust (MHT) rather than the Council. With regard to the use of the Better Care Fund (BCF) he noted that at present the focus for this was frailty; however, it was intended that a mental health focus would be introduced in 2015/16.</p> <p>The Leader of the Opposition, Councillor Elliott noted that the Panel’s report had highlighted that when people were taken into hospital often this was not communicated to the Council’s Benefits and Local Taxation team and as a result they often fell into arrears and accrued debts. In response to this Cabinet was advised that this issue had been addressed by officers in Adult Social Services and that ‘Mental Health Navigators’ had been nominated to liaise with Benefits and Local Taxation Scheme to prevent this from happening.</p> <p>RESOLVED:</p> <ul style="list-style-type: none"> i. That the responses set out in the table attached at Appendix 1 be adopted; and ii. That it be noted that any proposals for change would be presented to Cabinet at a future date as necessary for adoption and agreement, after further work to identify resources, costs and identified risks. <p>Alternative options considered Not applicable.</p> <p>Reasons for decision Not applicable.</p>	<p>Deputy Chief Executive</p>
<p>CAB736.</p>	<p>RESPONSE TO SCRUTINY PANEL REPORT ON MENTAL HEALTH AND PHYSICAL</p>	

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	<p>HEALTH</p> <p>Cabinet considered a report, introduced by the Cabinet Member for Health and Wellbeing, which sought approval of the proposed response to the Scrutiny Panel report on Mental Health and Physical Health.</p> <p>Councillor Morton began by thanking the Panel for its report and the work that had been undertaken by Panel Members. He noted that on average people with affected by poor mental health had a lower life expectancy than others and that this was an issue that the Council’s Public Health team were looking at as a matter of priority.</p> <p>Councillor McNamara noted that there had been a number of community projects than people with mental health problems had been encouraged to participate in and that the outcomes for people participating in these had been positive. He suggested that it would useful if a list of potential schemes could be drawn together in order to develop this approach further.</p> <p>RESOLVED:</p> <ul style="list-style-type: none"> i. That the responses set out in the table attached at Appendix 1 of the report be adopted; and ii. That it be noted any proposals for change will be presented to Cabinet at a future date as necessary for adoption and agreement, after further work to identify resources, costs and identified risks. <p>Alternative options considered Not applicable.</p> <p>Reasons for decision Not applicable.</p>	<p>Deputy Chief Executive</p>
<p>CAB737.</p>	<p>RESPONSE TO SCRUTINY PANEL REPORT ON MENTAL HEALTH AND COMMUNITY SAFETY</p> <p>Cabinet considered a report, introduced by the Cabinet Member for Health and Wellbeing, which sought approval of the proposed response to the Scrutiny Panel report on Mental Health and Community Safety.</p> <p>Councillor Morton began by thanking the Panel for its report and the work that had been undertaken by Panel Members. He noted that the Police had suggested that this issue was looked at by the Panel and that a number of the actions in relation to the Panel’s recommendations would have the input of the Community Safety Partnership and Health and Wellbeing Board. He noted that it was proposed that the revised Health and Wellbeing Board strategy would include improving mental health and emotional wellbeing as an objective.</p> <p>RESOLVED:</p>	<p>Deputy</p>

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	<p>i. That the draft responses with comments from the Community Safety Partnership be noted; and</p> <p>ii. That it be noted that the Community Safety Partnership and the Health and Well Being Boards prioritise joint work and planning on these topics as set out in Appendix A of the report.</p> <p>Alternative options considered Not applicable.</p> <p>Reasons for decision Not applicable.</p>	<p>Chief Executive / Interim Chief Operating Officer</p>
<p>CAB738.</p>	<p>THE COUNCIL'S PERFORMANCE ASSESSMENT QUARTER ONE, 2014/15</p> <p>Cabinet considered a report, introduced by the Leader of the Council, which set out progress against the Council's outcomes and strategic priorities during the first quarter of 2014/15.</p> <p>In introducing the report the Leader noted that excellent progress continued to be made on educational attainment with a further four primary schools being judged as 'good' or 'outstanding'. In addition the percentage of children and families classed as 'ready for school' had risen above the national average for the first time. This reflected the Council's commitment to ensuring that every child in Haringey received the best start in life and also demonstrated how the peer to peer support provided by the 'schools family' in Haringey was developing.</p> <p>In response to a question from Councillor Elliott with regard to how the level of Looked After Children being placed 20 miles or more outside the borough was being reduced; the Director of Children's Service advised that measures to increase the numbers of children being placed in permanent homes through early adoption were being looked at. In addition monthly performance management meetings were held to monitor progress in relation to this.</p> <p>RESOLVED:</p> <p>i. That progress against the Council's Corporate Plan priorities during Quarter 1 of 2014/15 be noted; and</p> <p>ii. That the area identified for focus moving forward be noted.</p> <p>Alternative options considered Not applicable as the report is for noting.</p> <p>Reasons for decision Not applicable as the report is for noting.</p>	
<p>CAB739.</p>	<p>APPROVAL OF COUNCIL TAX REDUCTION SCHEME 2015/16</p>	

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Cabinet considered a report, introduced by the Cabinet Member for Resources and Culture, which asked Cabinet to make recommendations with regard to the Council Tax Reduction Scheme to Full Council on 24 November 2014.

In introducing the report the Cabinet Member for Resources, Councillor Arthur, noted that following the transfer of responsibility for Council Tax Benefit to Local Authorities from April 2013, Haringey ran a replacement Council Tax Reduction Scheme that protected pensioners and those in receipt of certain disability benefits. He noted that the Council was obliged, by law, to consider each financial year whether to revise or replace its scheme and as such the report set out proposals for adoption by Council on 24 November with regard to this.

The proposals recommended for adoption by Council on 24 November proposed that there should be no change to the existing scheme thereby continuing to protect pensioners and those in receipt of certain benefits.

RESOLVED:

- i. That the following recommendations be taken forward for consideration by Full Council on 24 November 2014;
- ii. That having taken into account the Equalities Impact Assessment, set out at Appendix B of the report, the Council should resolve not to revise the Council Tax Reduction Scheme agreed for 2013/14 and continued in 2014/15;
- iii. That, accordingly, the scheme as summarised in Appendix A of the report and set out in full at Appendix C of the report, should continue to be implemented for 2015/16. The principles of this are:
 - a. That pensioners remain protected from any increase in the amount of Council Tax which they are liable to pay following the abolition of Council Tax Benefit (as prescribed by Central Government). Pensioners will continue to receive the same level of support for the payment of Council Tax.
 - b. That those in receipt of certain disability benefits are protected from any increase in the amount of Council Tax which they are liable to pay following the abolition of Council Tax Benefit. Those in receipt of certain disability benefits will continue to receive the same level of support for the payment of Council Tax.
 - c. That for all working age claimants, the extent of Council Tax Support available will continue to be capped at 80.2% of Council Tax liability. In other words, working age claimants will continue to receive the same level of Council Tax Support as 2013/14 and

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2014/15, this amount representing a 19.8% reduction in the level of Council Tax Support available as compared with the amount of Council Tax Benefit received in 2012/2013.

- iv. That authority to be given to the Chief Operating Officer and Assistant Director of Customer services to take all appropriate steps to implement and administer the Scheme.

Alternative Options Considered

In accordance with paragraph 5 of Schedule 1A to the Local Government Finance Act 1992 (the 1992 Act), each financial year the Council is required to consider whether to revise or replace its scheme. One option for the Council is to continue with the scheme in place for the current financial year. Another option is to revise the scheme in some respects. The Council could choose to increase or decrease the amount of financial support available under the scheme. Options should be considered in the light of the knowledge gained during the implementation of the scheme over previous years.

The options for changing the scheme that have been considered to date have been listed below. Some of these were proposed by respondents to the consultation undertaken prior to adopting the 2013/14 scheme.

- a. Increase the level of financial support so all customers pay less
- b. Decrease the level of financial support so all customers pay more
- c. Absorb the full shortfall into the Council budget by providing financial support up to the level previously funded by Central Government as part of Council Tax Benefit.
- d. Protect certain vulnerable groups in addition to those in receipt of certain disability benefits, these include but are not limited to:

Households with children

Households with a child under one

Households with a child under five

Households with more than three children

Households with a lone parent

Protect band A-C properties

Protect claimants on current maximum entitlement

Protect claimants who are working but on low income

Protect claimants who have been impacted by the Benefits Cap or Social Size Criteria changes

Protect claimants in receipt of Single Person's Discount

Increase Council Tax

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A breakdown of these options with accompanying financial data has been provided in Appendix D of the report. Appendix D further sets out the potential advantages and disadvantages of each option.

Having regard to the detailed points set out at Appendix D of the report, it is recommended that none of these options for change are taken forward. This is because:

- a. Any option which would require the Council to increase levels of support for Council Tax payments would need to be directly funded by the Council and given the competing demands on the Council's limited budget, increasing support for Council Tax funding would require the Council to find reductions elsewhere, cut services, utilise reserves or increase Council Tax.
- b. Any option which would require the Council to increase levels of support for particular groups of people could have a disproportionate impact on some claimant groups over others.
- c. The majority of the options do not support the Central Government initiative of encouraging people back to work.
- d. The Council do not consider that it is appropriate to increase Council Tax.

The Council also recognise that one further option to be considered in the future is to undertake a more comprehensive overhaul of the scheme so that Council Tax Support falls under Council Tax legislation as a discount, similar to the existing Single Person Discount. This may make administration more straight forward. However, the Council is not proposing to undertake such an overhaul at this stage, nor does it consider that this is an option for the 2015/16 scheme. If a decision is made to take forward consideration of this possibility for the future (i.e. from 2016/17 onwards), then depending on the nature of the changes, consultation and financial modelling to identify implications to the Council Tax Band may need to take place.

Reasons for decision

Although other options have been considered, the Council is proposing that the scheme for 2015/16 remains the same as the current one in order to support the Government's initiatives of work incentives and paying due regard to the challenging financial climate we are currently in.

Although it is recognised that this impacts a vulnerable sector of the community there has been a higher than expected collection rate due to the supportive measures introduced, these will continue into 2015/16 and the forecasted income will be built into the Council's financial plans. This will enable the Council to maximise income without increasing council tax levels and help to reduce the £70m budget gap. Further information on this has

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	<p>been explained in paragraph 4.4 and at Appendix D of the report.</p>	
<p>CAB740.</p>	<p>AN INVESTMENT FRAMEWORK FOR WOOD GREEN</p> <p>Cabinet considered a report, introduced by the Cabinet Member for Housing and Regeneration, which sought approval of the aims, objectives, core principles and methodology for the Investment Framework for Wood Green.</p> <p>In introducing the report the Cabinet Member for Housing and Regeneration, Councillor Strickland, noted the under performance of Wood Green Town Centre had been an issue of concern for several years and that studies and public consultation had shown that residents felt that the retail offer was poor and that the environment was unsafe and unattractive. He noted that at present the connectivity between Wood Green Town Centre and Haringey Heartlands and Alexandra Palace was poor and that spatial and economic plan would be drawn up to improve this.</p> <p>The introduction of an investment framework for the area would bring together a coordinated approach to the regeneration that would include consideration as to how the Council as a major land owner in the area would approach it's own accommodation plan and the use of its strategic assets.</p> <p>In response to a question as to how the cultural offer in Wood Green would be developed Councillor Strickland noted that there was an existing cultural hub at the Chocolate Factory and that they had their own development plan that was being taken forward. More broadly he noted that investment in activity was required in addition to investment in physical improvements and that a creative approach would need to be adopted to address this.</p> <p>There was a general consensus that ensuring that the necessary infrastructure in terms of schools and healthcare was in place was essential and that the development of these facilities had to be considered as part of the regeneration plans. It was noted that for existing residents and for people considering moving into the area the adequate provision of these services was crucial.</p> <p>RESOLVED:</p> <ul style="list-style-type: none"> i. That the aims, objectives, core principles and methodology for the Investment Framework for Wood Green be approved; and ii. That the funding position be noted and that it be noted that Cabinet supported the process for securing external funding. <p>Alternative options considered</p> <p>If the Council decides not to intervene in Wood Green and Haringey Heartlands, the most likely outcome is piecemeal and sub-optimal development, and an increased risk of continued town centre decline, with anchor retailers choosing to relocate and loss of Metropolitan Centre status.</p>	<p>Director of Regenerati on, Planning and Developme nt</p>

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	<p>If a unilateral masterplan approach or a unilateral town centre strategy approach is adopted, this carries the risk of a lack of a comprehensive and co-ordinated strategy, and significantly reduces the ability to maximise the potential of development and inward investment from both the public and the private sector.</p> <p>Reasons for decision</p> <p>By developing an Investment Framework for Wood Green, based on a specification developed in partnership with local stakeholders, Haringey Council will play a leadership role in defining and driving the future growth and success of Wood Green in terms of housing, economy and supporting infrastructure. Critically, the Framework will also be the basis for new planning policy for Wood Green, and for decisions about the Council’s own property portfolio, both of which will be central to realising the vision for the area and – in the latter case – securing a sustainable long-term accommodation strategy for the Council.</p>	
<p>CAB741.</p>	<p>DEVELOPING A NEW HOUSING STRATEGY FOR HARINGEY</p> <p>Cabinet considered a report, introduced by the Cabinet Member for Housing and Regeneration, which sought agreement to the proposed vision, priorities and principles for Haringey’s new Housing Strategy and approval of the content of the proposed consultation document. The report also sought agreement to the commencement a six week period of public consultation from 20 October 2014.</p> <p>RESOLVED:</p> <ul style="list-style-type: none"> i. That the proposed vision, priorities and principles for Haringey’s new Housing Strategy; be approved; ii. That the consultation plan be noted; and iii. That the content of the Consultation Document be approved and that agreement be given to a six week period of public consultation be undertaken from 20 October 2014. <p>Alternative options considered</p> <p>The council could continue with its current Housing Strategy which covered a 10 year period from 2009 to 2019. However, this document was written during 2008, since when there have been a number of significant changes to housing policy both at a national and regional level. Other changes, including Welfare Reform and the ongoing Deficit Reduction Programme are also having an impact, most notably on demand and service provision. Many of the priorities and actions included in Haringey’s current Housing Strategy no longer assist the council in meeting local housing priorities in this changed legislative and economic environment.</p>	<p>Director of Regenerati on, Planning and Developme nt</p>

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	<p>Reasons for decision To ensure housing and housing related services in the borough align with local need and demand.</p>	
<p>CAB742.</p>	<p>PROPOSED CHANGES TO THE HOUSING ALLOCATION SCHEME</p> <p>Cabinet considered a report, introduced by the Cabinet Member for Housing and Regeneration, which sought approval of the Housing Allocation Scheme.</p> <p>In introducing the report Councillor Strickland noted that demand for housing in the borough considerably outstripped supply and that it was essential that households bidding for properties had a realistic prospect of receiving an offer of a home. Therefore it was proposed that the existing bands D and E should be deleted. It was also proposed that lettings should be prioritised to residents with strong connections to the borough and therefore the residency criterion was being raised from one year to three. As part of the proposal it was noted that a Special Circumstances Panel would be established to consider cases where this might apply and detail with regard to the membership and terms of reference for this Panel would be worked up following agreement from Cabinet.</p> <p>RESOLVED:</p> <ul style="list-style-type: none"> i. That approval be given to the changes to the Allocations Scheme as set out below: <ul style="list-style-type: none"> a. Households placed on the housing register should have a realistic chance of receiving an offer of accommodation. Therefore the existing bands D and E should be deleted. Consequential changes to the scheme are detailed in paragraph 5.16; b. Applicants (other than certain households connected to the Armed Forces) must be resident in the Borough for a minimum of 3 years before they can join the housing register. c. Single people who are vulnerable and are being provided with the necessary support to live independently (through Haringey's Pathway Model) will be awarded extra priority for social rented housing if private rented housing is unsuitable or unavailable. d. The process for assessing priority to supported accommodation is reviewed, to ensure that a proper balance is struck between housing need and support needs. e. Additional quotas are provided for Care Leavers with children of their own and for certain households connected to the Armed Forces. 	<p>Interim Chief Operating Officer</p>

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	<p>f. An Exceptional Circumstances Panel is established to consider whether exceptions should be made to the Housing Allocations Scheme.</p> <p>ii. That it be noted that the Leader had agreed that the Cabinet Member for Housing and Regeneration should approve Local Lettings Plans in line with the principles set out in 5.22 to 5.27 of the report.</p> <p>Alternative options considered Significant freedoms exist in devising the Allocations Scheme, following the enactment of the Localism Act 2011, and statutory guidance from the Department of Communities and Local Government. Any of the recommendations set out in this report could be taken or alternatively the existing allocations scheme could be maintained.</p> <p>Reasons for decision The context in which we operate in is increasingly complex and the allocations of properties are inevitably about distributing scarce resources against huge demand. The proposals set out in this report seek to address a number of priorities including:</p> <ul style="list-style-type: none"> ➤ Contributing to the regeneration of the borough ➤ Continuing to support those in most housing need ➤ Providing a vehicle to move vulnerable people into independent living ➤ Making the best use of the housing stock ➤ Supporting the ongoing need to reduce temporary accommodation ➤ Assisting in delivering other corporate priorities such as assisting looked after children ➤ Offering choice but also to manage customer expectations ➤ Providing an efficient service – including the use of self-service where ever practicable 	
<p>CAB743.</p>	<p>TENANCY STRATEGY</p> <p>Cabinet considered a report, introduced by the Cabinet Member for Housing and Regeneration, which sought approval of the Tenancy Strategy.</p> <p>In introducing the report Councillor Strickland noted that life-time tenancies would continue to be offered for the Council’s own housing. The Council accepted that Registered Providers had started to use fixed-term tenancies; however the Council would expect that strong safeguards were put in place to protect the vulnerable groups. Unless there were exceptional circumstances fixed-term tenancies would be renewed at the point of review.</p> <p>RESOLVED:</p> <p>i) That the following be approved:</p> <p>a. That the Council will continue to offer lifetime tenancies to new</p>	<p>Interim Chief Operating Officer</p>

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	<p>tenants, following an introductory period;</p> <ul style="list-style-type: none"> b. Where Registered Providers offer fixed-term tenancies, we would expect there to be policies in place to protect the elderly and the vulnerable; c. Where housing providers develop properties using the affordable rent model, rents should be set so that households on low incomes and benefits can access them; d. The Council will not extend succession rights to non-partner family members but will continue to consider, in exceptional cases, granting new tenancies to such cases, through a designated panel; and <p>ii) That the Tenancy Strategy, attached at Appendix A of the report, be approved.</p> <p>Alternative options considered Local Authorities and Registered Providers have been given considerable discretion in terms of setting the tenancy length. They may choose to continue with lifetime tenancies, offer only fixed-term tenancies, or continue with lifetime tenancies to some groups, such as the elderly, but offer only fixed-term tenancies to others. Benefits and disadvantages of different approaches are explored below.</p> <p>Reasons for decision There is a statutory requirement for the Council to publish a Tenancy Strategy.</p>	
<p>CAB744.</p>	<p>ADOPTION OF PLANNING OBLIGATIONS SUPPLEMENTARY PLANNING DOCUMENT (SPD) Cabinet considered a report, introduced by the Cabinet Member for Planning, which sought approval of the Planning Obligations Supplementary Planning Document.</p> <p>In introducing the report the Cabinet Member for Planning, Councillor Demirci, noted that the Planning Obligations Supplementary Planning Document (SPD) was complementary to the Community Infrastructure Levy (CIL) and would provide guidance to developers on how the new CIL and revised Section 106 regimes would operate together. This would be important in terms of securing affordable housing, infrastructure contributions, employment and skills and ensuring that the negative impacts of development were mitigated appropriately.</p> <p>RESOLVED:</p> <ul style="list-style-type: none"> i. That the consultation findings, as set out in Appendix B to the report, be noted; and 	<p>Director of</p>

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	<p>ii. That the updated Planning Obligations SPD, as set out in Appendix A of the report, be adopted to support CIL implementation from 1 November.</p> <p>Alternative options considered The Council determined in July to implement CIL from 1 November. In order to manage the transition in legislative requirements to CIL, the Planning Obligations SPD is considered important to ensure transparency and efficiency to the new process for collecting contributions for and managing the delivery of new infrastructure to support growth.</p> <p>There is no statutory obligation to produce a Planning Obligation SPD. To not have this document adopted would however not provide clarity in the process and use of planning obligations, and would create uncertainty amongst developers, putting the Council's regeneration objectives in jeopardy. The document would assist in reducing ambiguity and the time spent in negotiating such obligations and will assist the Planning Committee in making decisions on planning applications.</p> <p>Reasons for decision This document will be implemented at the same time as CIL in Haringey. Once adopted these documents will ensure that development makes a fair contribution to providing the infrastructure needed to meet the needs of the future Haringey residents. Mechanisms to collect infrastructure contributions, affordable housing and skills development contributions are included in this document.</p>	<p>Regenerati on, Planning and Developme nt</p>
<p>CAB745.</p>	<p>HEALTH AND CARE INTEGRATION</p> <p>Cabinet considered a report, introduced by the Cabinet Member for Health and Wellbeing, which sought approval to establish a Health and Care Integration Programme jointly with the Haringey Clinical Commissioning Group (CCG).</p> <p>In introducing the report the Cabinet Member for Health and Wellbeing, Councillor Morton, noted that that the proposal to establish a joint programme with the CCG built on existing integrated services that had already been developed by the Council and CCG. A good example of this was the Haringey Learning Disabilities Partnership (HLDP), which offered joint provision across health and social care, meaning that users, families and carers were had one single point of contact through which a range of services could be accessed.</p> <p>Councillor Morton invited Beverley Tarka, Interim Director of Adult Social Services, Haringey Council and Carol Gillen, Director of Operations, Integrated Care and Acute Medicines, Whittington Hospital, to set in more detail the benefits of integrated working and the success that had been achieved via the HLDP.</p> <p>It was noted having one single point made the patient experience much more straight forward. It was often the case that people with learning disabilities</p>	

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	<p>became ‘lost’ within the system due to the range of services that they came into contact with and that the integrated approach adopted by the HLDP made this simpler with one point of contact being established. Other measures such as establishing folders, which set out their ‘story’, were used for patients with learning disabilities at the Whittington Hospital and this helped ensure that information was passed on and taken on board throughout their journey. Cabinet also heard the story of one service user who had been assisted by the integrated approach taken by the HLDP and how as a result of this his medication had been reduced and he had not been arrested following interventions.</p> <p>RESOLVED:</p> <ul style="list-style-type: none"> i. That approval be given to the establishment of a Health and Care Integration Programme jointly with the CCG; ii. That it be noted that an initial funding bid for a programme manager will be made to the transformation reserve fund to start scoping for three months; iii. That it be agreed that the Health and Wellbeing Board would provide strategic oversight of the programme, although key decisions would need to be made through the Council or CCGs decision making structures; and iv. That it be agreed that once the scoping work at iii. has been completed, Cabinet receives a report on the proposed scope of the programme, including risks, any additional resource requirements and other issues. <p>Alternative options considered There are a number of individual projects across the Local Authority and CCG focused on the integration of health and social care. Consideration has been given to maintaining these as individual projects but this is likely to reduce their overall impact. In addition, legislative and policy requirements mean that taking no action on integration is not an option.</p> <p>Reasons for Decision Improving health outcomes through the principles of prevention, early intervention and community resilience is the strategic direction of the council. This programme provides the mechanism to achieve these aims by improving outcomes for residents. In order to meet savings targets across the Council, Adult Social Care needs to be reviewed. The best option for this is to redesign services and work in partnership. A decision is required to scope out a programme to join up projects working on integration in order to establish a corporate programme alongside existing corporate programmes, ensuring consistency, alignment and efficiency.</p>	<p>Deputy Chief Executive</p> <p>Deputy Chief Executive</p> <p>Deputy Chief Executive</p>
<p>CAB746.</p>	<p>AWARD OF CONTRACT FOR THE OPERATION AND MANAGEMENT OF THE COMMUNITY SAFETY CONTROL ROOM</p>	

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	<p>Cabinet considered a report, introduced by the Cabinet Member for Communities, which sought approval of a contract for the operation and management of the Council's Community Safety CCTV Control Room.</p> <p>Exempt information in relation to this report was noted under Item 19 below.</p> <p>RESOLVED:</p> <ul style="list-style-type: none"> i. That approval be given to an award of the contract for the Operation and Management of the council's Community Safety CCTV Control Room to 'The Corps of Commissionaires' Management Ltd trading as 'Corps Security' at an annual cost of £200,429 with three year contract term cost of £601,287 (as outlined in Appendix B of the report); and ii. That the contract be awarded for a period of three years, from 16 December 2014 to 15 December 2017, with the option of two additional one year extensions (3+1+1), depending on satisfactory performance of the contractor. <p>Alternative options considered An options appraisal was conducted at the commissioning stage. This also evaluated the option of bringing this service back in house and merging it with the existing in-house traffic enforcement service. Due to the 24 hour, 7 day a week nature of this service, the cost of in-house provision was prohibitive. The external market has demonstrated competence and value for money in the delivery of this service.</p> <p>Reasons for decision An award of contract is necessary in order to provide this service.</p>	<p>Interim Chief Operating Officer</p>
<p>CAB747.</p>	<p>AWARD OF CONTRACT FOR PARKING ENFORCEMENT IT SYSTEM</p> <p>Cabinet considered a report, introduced by the Cabinet Member for Environment, which sought approval of an award of contract for the provision of support and maintenance of the CE Parking Enforcement System.</p> <p>Exempt information in relation to this report was noted under Item 20 below.</p> <p>RESOLVED:</p> <ul style="list-style-type: none"> i. That approval be given to an award a contract for a period of five years, with an option for a further two years, to Civica UK Limited for the provision of support and maintenance of the CE Parking Enforcement System to include hosting and a managed service; ii. That it be noted that the cost for the five year period would be £4,634,000, which represented a saving over the current cost of £761,000, and that considered over seven years, to include the option to extend, the cost would be £6,488,000 with savings achieved of 	<p>Interim Chief Operating Officer</p>

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	<p>£1,065,000;and</p> <p>iii. That it be noted that the supplier had agreed that, if approved by Cabinet, the new contract would be put in place immediately, which will bring further in year savings of approximately £85,000.</p> <p>Alternative options considered Doing nothing is not an option as the existing contract will expire.</p> <p>Undertake a competitive tender via OJEU or Framework - the CE system operates under proprietary software from Civica, and as such it is not possible to tender for the support and maintenance to be undertaken by another party. Any tender would require that the complete parking enforcement system is tendered and replaced if necessary.</p> <p>A competitive tender, either via an EU competition (OJEU) or via an approved framework, would be expected to bring value for money and expose the full extent of services available in the market. However, to undertake a tender requires a major investment in resource to specify the Council's requirements and to run and evaluate the tender.</p> <p>If a suitable alternative system was identified through the tender process, we would need to factor in switching costs such as the procurement of new licenses, new hardware, and training for staff and run a parallel system to ensure confidence in migration.</p> <p>The Parking Enforcement System underwent a major upgrade in 2012 which was akin to a system replacement and the impacts on resources and on parking revenue was significant at that time.</p> <p>Reasons for decision Approval from Cabinet is required in order to award the contract.</p>	
<p>CAB748.</p>	<p>HOUSING LIFT MODERNISATION PROGRAMME 2014-2015</p> <p>Cabinet considered a report, introduced by the Cabinet Member for Housing and Regeneration, which sought approval of an award of contract for the Housing Lift Modernisation Programme 2014/15.</p> <p>In response to a question from Councillor Elliott as to what provision would be made for disabled tenants at Alfred Findlay House whilst the single lift in place was being replaced; the Interim Chief Operating Officer advised that she would provide a response outside the meeting.</p> <p>Exempt information in relation to this report was noted under Item 21 below.</p> <p>RESOLVED:</p>	<p>Interim Chief Operating Officer</p>

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	<p>i. That approval be given to an award of contract for lift replacement works to Express Lifts Alliance (in the ward for St Ann’s, Bounds Green, Noel Park, Northumberland Park and Woodside) for the tender sum of £1,388,954.64 in accordance with Contract Standing Order 9.06.1 c; and</p> <p>ii. That approval be given to the issuing of a letter of intent for up to 10% of the contract value to enable pre-construction processes to take place in accordance with Contract Standing Order 9.07.03.</p> <p>Alternative options considered The alternative option to full replacement is to refurbish lifts/ However, this option has been rejected on the grounds that it could lead to increasing maintenance costs, increased risk of breakdowns and health and safety concerns in relation to the lifts being out of service for long periods.</p> <p>Reasons for decision A decision is required to enable the approval of the contract to replace lifts in the areas outlined in the report.</p>	
<p>CAB749.</p>	<p>MINUTES OF OTHER BODIES</p> <p>RESOLVED:</p> <p>That the minutes of the following bodies be noted:</p> <ul style="list-style-type: none"> a) Corporate Parenting Advisory Committee – 31 July 2014 b) Cabinet Member Signing – 9 September 2014 c) Corporate Parenting Advisory Committee - 22 September 2014 d) Decision by the Leader – 25 September 2014 	
<p>CAB750.</p>	<p>SIGNIFICANT AND DELEGATED ACTIONS</p> <p>RESOLVED:</p> <p>That the significant and delegated actions taken by Directors since the previous meeting be noted.</p>	
<p>CAB751.</p>	<p>NEW ITEMS OF URGENT BUSINESS</p> <p>There were no new items of Urgent Business.</p>	
<p>CAB752.</p>	<p>EXCLUSION OF THE PRESS AND PUBLIC</p> <p>RESOLVED:</p> <p>That the press and public be excluded from the remainder of the meeting as the items below contain exempt information, as defined under paragraphs 3 and 5, Part 1, schedule 12A of the Local Government Act 1972.</p>	

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CAB753.	AWARD OF CONTRACT FOR THE OPERATION AND MANAGEMENT OF THE COMMUNITY SAFETY CONTROL ROOM To consider exempt information pertaining to Item 19 above.	
CAB754.	AWARD OF CONTRACT FOR PARKING ENFORCEMENT IT SYSTEM To consider exempt information pertaining to Item 20 above.	
CAB755.	HOUSING LIFT MODERNISATION PROGRAMME 2014/15 To consider exempt information pertaining to Item 21 above.	
CAB756.	NEW ITEMS OF EXEMPT URGENT BUSINESS There were no new items of Urgent Business.	

The meeting closed at 7.35pm.

COUNCILLOR CLAIRE KOBER

Chair